

Leading a Culture of Safety: From Learning to Practice



UNIVERSITY OF
TORONTO



MINERVA
Safety Management Education

Welcome

- Safety Culture - is the way we do things around here
 - When no one is watching
- There are many organizations leading the shift in Safety Culture
- But, the way the economy works today is different

Today's University Graduate

- More likely to work for a small organization
- More likely to work for multiple organizations in their career
- More likely to be self-employed (hired on successive contracts)
- How do we get a Safety Culture to these students?

Minerva Canada

- A volunteer run, Not-For-Profit organization
- Advocate for increased inclusion of health and safety concepts in business and engineering curricula
- Educate the educators by providing instructors with curriculum-ready tools and initiatives
- Partner with governments, industry and associations and accreditation boards





The Conference Board of Canada

Le Conference Board du Canada



Health and Safety Leadership Centre

From Learning to Practice ...

- **Research to Advance the Field**
- **Knowledge Sharing, Exchange and Dissemination**
- **Networking and Convening**
- **Capacity Building**



What Does it Mean to Lead a Culture of Safety?

Defining Safety Culture

- Inclusive, people focused and 24/7
- Keep it simple and easy to incorporate into all activities

Measuring Safety Culture

- To provide insight into improvement and track changes
- Align indicators with organizational values and objectives

Promoting Safety Culture

- Focus on learning opportunities; not punitive actions
- All risks are preventable



Leading and Supporting a Culture of Safety

- Recognition across enterprises that **no** business imperative is more important than health and safety
- Foster an open culture
- Responsibility is shared
- Health and Safety education for management and staff
- Training standards need to be embedded



Today's Webinar

- Erin Oliver, Modern Niagara
- How do you become an employer of choice?



**MODERN
NIAGARA**

Design. Build. Service.

MODERN NIAGARA

**Building a culture of
safety, diversity,
inclusion and
success!**

October 18, 2018

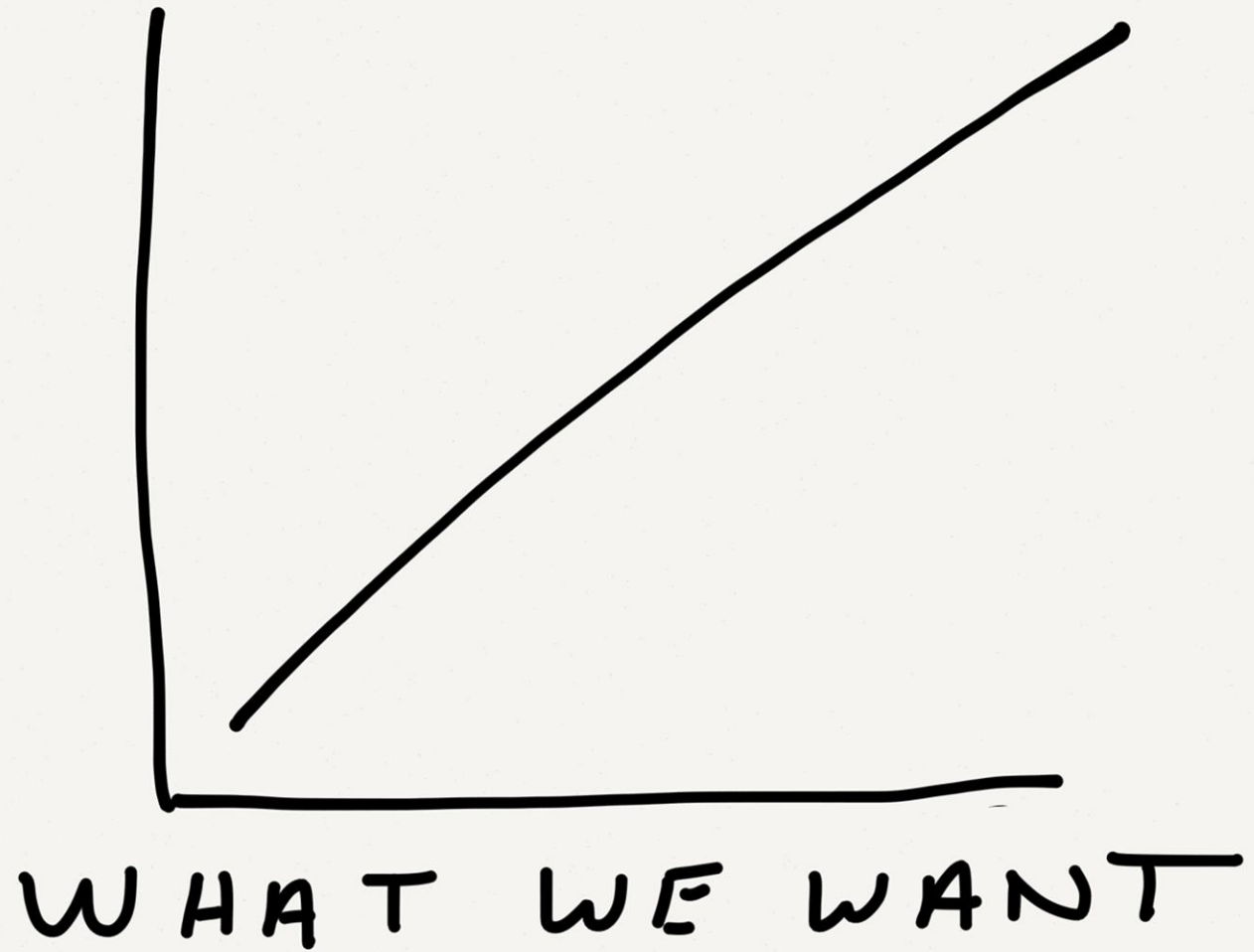
VISION



Modern Niagara's vision can be summarised in three key points:

- 1. Be the best at everything we do.***
- 2. Be the employer of choice for great tradespeople and professionals.***
3. Provide our clients with exceptional experiences in our four core services (mechanical, electrical, building services and building controls) in five of Canada's major markets (Ottawa, Toronto, Calgary, Edmonton and Vancouver).

BEING THE BEST!



**MODERN
NIAGARA**

Design. Build. Service.



THE PATH TO EMPLOYER OF CHOICE

THE SMaC* RECIPE



**MODERN
NIAGARA**

Design. Build. Service.

*"Specific, methodical, and consistent" - Jim Collins

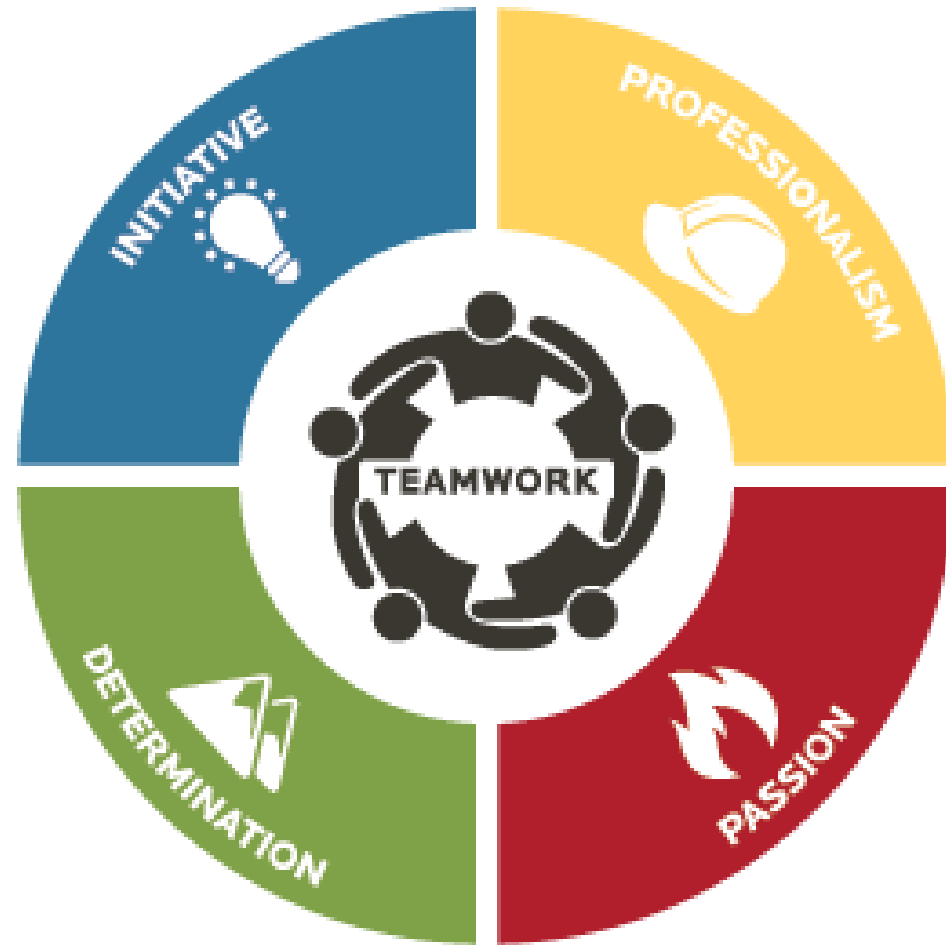
THE PATH TO EMPLOYER OF CHOICE



**MODERN
NIAGARA**

Design. Build. Service.

THE PATH TO EMPLOYER OF CHOICE



**MODERN
NIAGARA**

Design. Build. Service.



- Building the country's facilities where laws are made, life saving research is performed and families and friends gather.
- Diverse and inclusive.

WHERE IS MODERN NIAGARA?

- Where are we at on our journey to become the Employer of Choice for great tradespeople and professionals?

An aerial photograph of a large, modern building complex with a central courtyard. The building features a grid-like facade with many windows. The text "THANK YOU!" is overlaid in the center in a bold, yellow, sans-serif font.

THANK YOU!



**MODERN
NIAGARA**

Design. Build. Service.

Questions

- Type your questions into the Chat feature of the webex
- Valerie Jakeway of the Conference Board will read the questions to the panel